

Overview

- Landscape of large (humanities) repositories in US with open access components
- Why now?
 - Selected drivers/environmental factors
- Concepts, infrastructure and funding models
 - Emphasis on institutional contributions, not national or individual user subsidization
 - Wealthy institutions take (some) responsibility for those less fortunate

Landscape: Supplementing gated access with open access

- HathiTrust Digital Library
 - Public domain v. gated
- Former Mellon projects
 - JSTOR and ARTstor
 - Operating budgets no longer supported by Mellon but by member fees
 - Open v. gated examples
 - Community and publisher-driven
 - Digital Public Library of America/OpenARTstor
 - Shared Shelf Commons
 - Early Journal Content

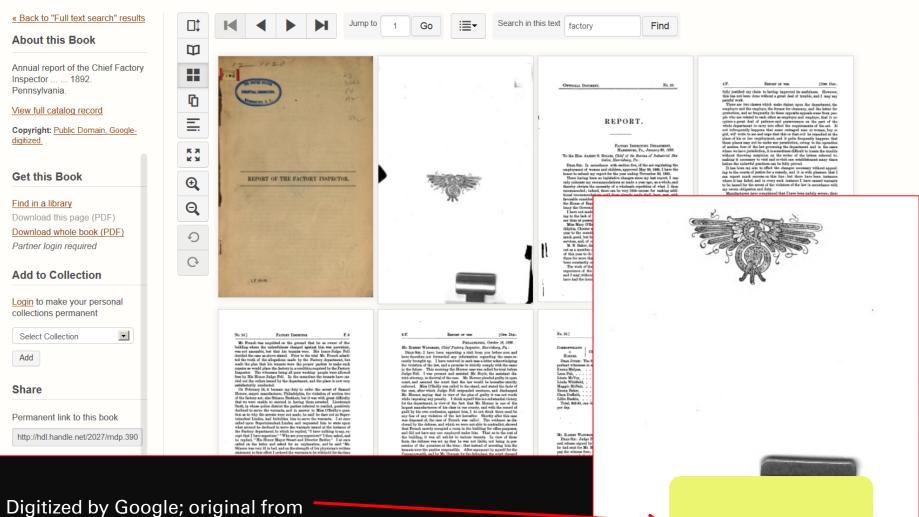


factory FULL-TEXT CATALOG

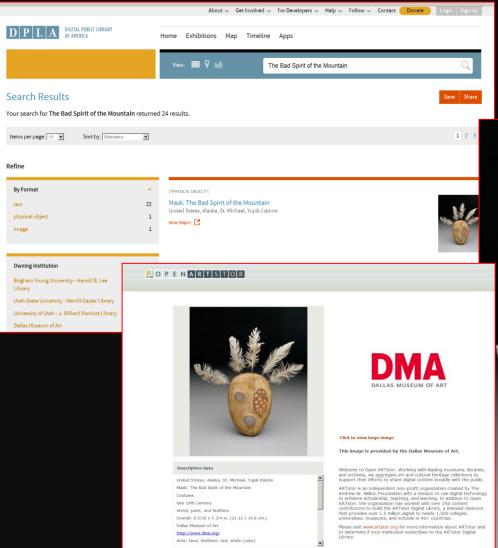
Advanced full-text search Search tips

▼ Full view only

LOG IN V



University of Michigan Collection; public domain



Digitization by the Dallas Museum of Art; metadata/platform by OpenARTstor; searchable via Digital Public Library of America platform



Page 1 of 6





Display Options

Browse Collection

Cornell: Midvale Steel Company Photographs Collected by Charles D. Wrege

Cornell: Midvale Steel Company

Go to advanced search

Filtering not available

Sort by ▼ Relevance

Images/page ▼ 48













Click image to select. Double click to enlarge. Click caption to view full record.



General views of ... Unknown circa 1887



The main office ... Unknown circa 1887



Midvale Steel Co... Unknown circa 1887



The President's ... Unknown circa 1890



The superintendent's ... Unknown circa 1887



Main office of the ... Unknown circa 1887



Three men working ... Unknown circa 1887



An everyday ship... Unknown circa 1889



The Army Inspect... Unknown circa 1887



Four men in the ... Unknown circa 1887



An African American ... circa 1887



Man working in a ... Unknown circa 1887



"Testing Engineer ... Unknown circa 1885



Midvale Steel Co... Unknown circa 1887



Interior of Midvale ... Unknown circa 1887



Midvale Steel Co... Unknown circa 1887



Three workers at ... Unknown circa 1887



Hammer #1 breaking ... Unknown Unknown circa 1887



Workers operate ... circa 1887



Workers operate ... Unknown circa 1887



Man oversees the ... Unknown circa 1887



Tire rolled to ... Unknown circa 1887



Interior of new ... Unknown circa 1887



Alternative view of ... Unknown circa 1887





Rolling tire in ... Unknown circa 1887



A man, possibly ... Unknown circa 1890



Drawing 10 inch ... Unknown circa 1889



Midvale Steel Co... Unknown circa 1889

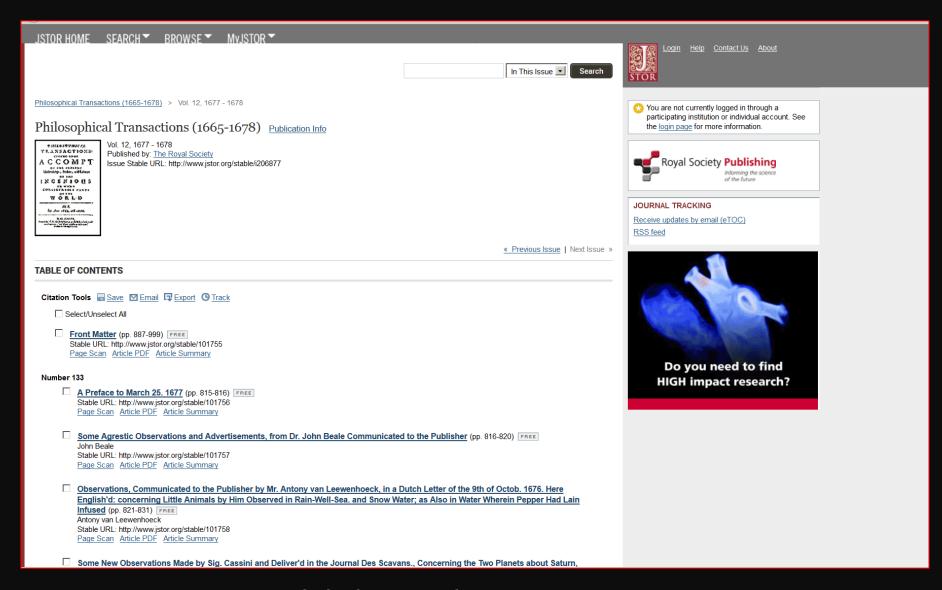


Eight inch navy ... Unknown circa 1889



Eight inch navy ... Unknown circa 1889

Digitization and metadata by Shared Shelf partner institution librarians (here: Cornell University); platform: Shared **Shelf Commons**



Digitization and metadata by JSTOR from microfilm; Publisher: The Royal Society of London; open access via JSTOR Early Journal content (1665-1922)

Why now? (or: necessity is the mother of invention)

Driver #1: Google

- Non-profit, community-based alternatives to access (only) via Google
- "Our content on our platform"

Driver #2: First wave of digitization of core objects in humanities "complete"; focus now: specialized research needs and interests

- But...how does the user find information in over-saturated environment?
- Hope: collaborative non-profit, open access platforms enhance findability (?)

Why now? (or: necessity is the mother of invention)

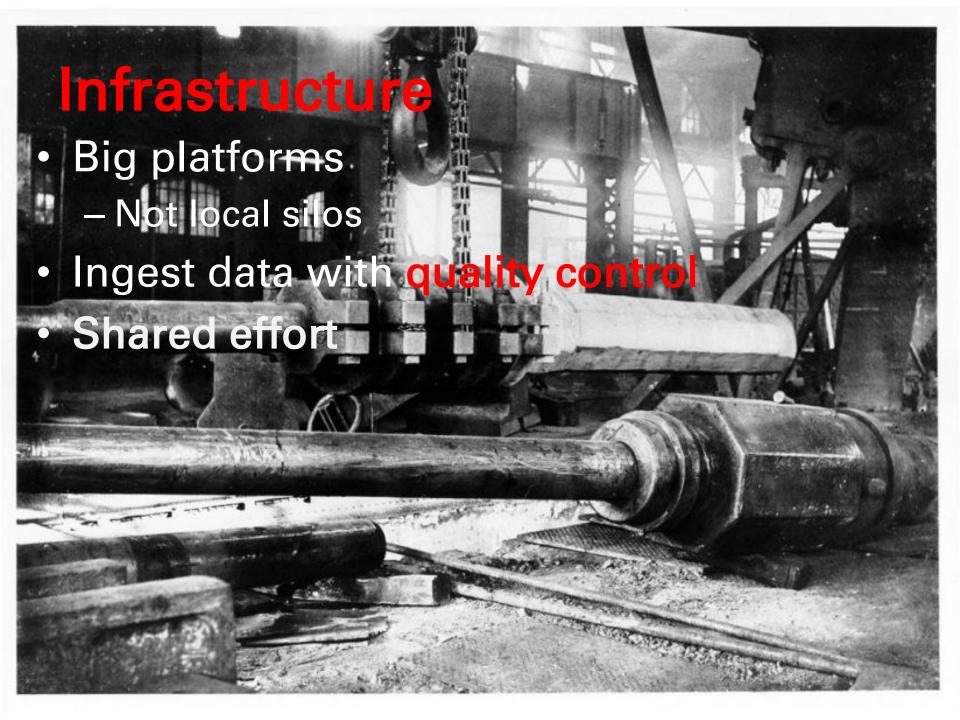
- Driver #3: Libraries/humanities in the US hit hard by 2008 economic crisis
 - Even many wealthy institutions funded library through endowments (investments) instead of normal operating budgets
 - Immediate impact on staffing, particularly arts/humanities librarians and IT
 - "Do more with less": collaborative platforms and simplified metadata/search structures theoretically reduce individual institutional IT and metadata creation investments

Why now? (or: necessity is the mother of invention)

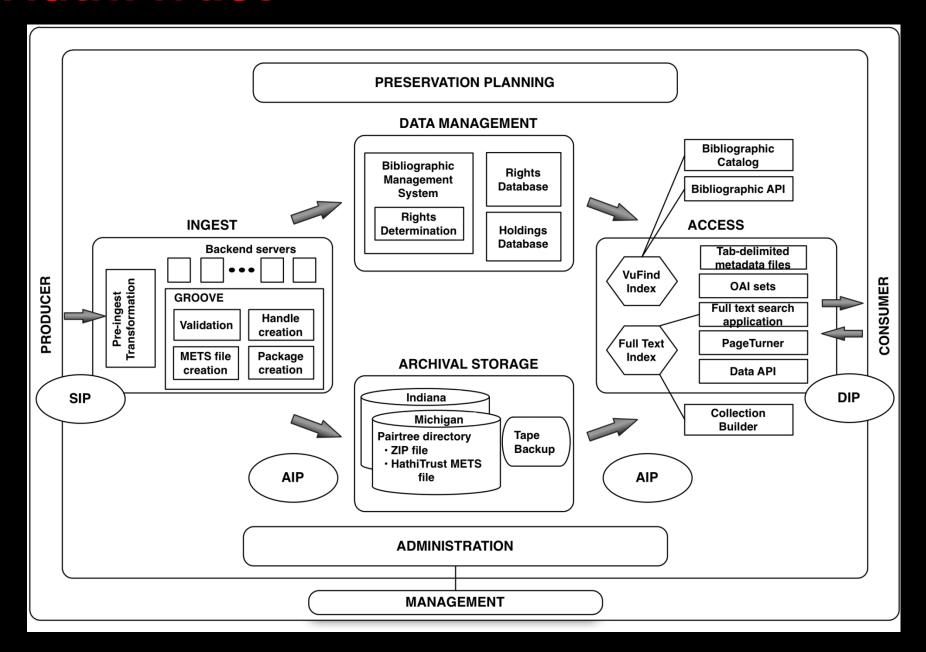
- Driver #4: Publishers and vendors recognize they can't keep up the gate for public domain content
 - At least in the US, because of Fair Use
 - Google will provide public content domain anyway (at least free of charge for now; future unclear)
 - For publishers: open content leads to gated content (?)
 - Last but not least: desire by library community to provide open access alternatives

Concepts, infrastructure and funding models

- Idea for these projects: independent non-profit organizations
 - May be hosted by institutions, but still have flexibility and independence in order to avoid intra-institutional politics; attempt to be as fair as possible to all
 - Therefore, transparence, governance and oversight key to trust within participating community
 - Trust is hard to win and easy to lose



HathiTrust



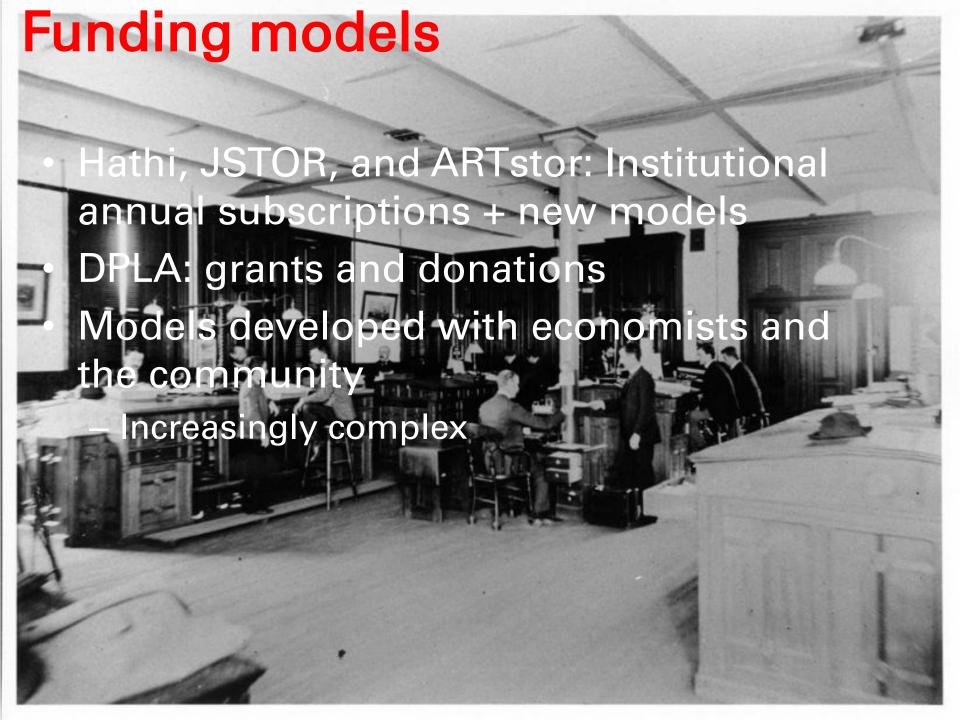
Shared Shelf

- Developed with community-based steering group 9 members
- Leverage ARTstor platform instead of multiple local platforms; example of Harvard:

For decision-makers at Harvard, where an infrastructure for image management and use for 21 different departments was implemented in the 1990s, the partnership was attractive because of the joint investment that will update the cataloging systems and leverage protocols enabling interoperation with authority files, repository and discovery environments. "Images are becoming ever more important in both teaching and research. As a community we have lacked good tools for their management and discovery," Dale Flecker, [former] Associate Director for Planning and Systems, Harvard University Library Office for Information Systems noted. "Images present significant challenges. Having worked with ARTstor for years in this domain, we believe that combining forces and know-how offers the most promising approach to these challenges."*

A word about JSTOR...

- University-developed (Michigan and Princeton)
 - Big, expensive servers on high-speed internet nodes
 - Geographically-distributed, load-balanced
- Outsourced to private platform mid-2000s
- Considering returning to own platform
 - More flexibility
 - Not trivial



Funding example: Hathi + Shared Shelf

- Initial model for Hathi and Shared Shelf model: based on cost of basic infrastructure (cost of storage model)
 - Attempts to calculate cost per GB for storage, basic management, basic access
 - Hathi estimate (2010 baseline): \$3.86
 - Shared Shelf initial cost was slightly higher
 - Different organizations may make different estimates based on internal politics and other factors; for example, regional costs of a programmer per hour may vary greatly

Funding example: Hathi + Shared Shelf

- Recent revisions to initial approach Hathi: "benefits-based model"
 - Different costs for public domain v. in-copyright items
 - (Public domain volumes in all HathiTrust*average annual costs to support a volume*X [related to annual cost to generate surplus)/total number of partner libraries
 - Average annual cost to support a volume*X/number of partner libraries that hold a given print in-copyright volume
- Shared Shelf: annual platform fee based on amount of data
 - Lite: \$26.7 (!) per GB (500GB or less)
 - Intensive: \$8.6 per GB (over 4TB on platform)

Funding example: JSTOR open access

- Digitization fees and platform operations/services already paid for with annual fees per collection and one-time collection contributions
 - Works as long as institutions pay annual fees
- Publisher royalties still paid for incopyright materials
 - Annual review of revenue sharing paybacks
 - Usage part of the revenue sharing equation, but not 100%, so small humanities publishers still get a benefit from the in-copyright objects

Funding: Challenges

- Complexity of platform models
 - But not impossible
- Trust
 - Tricky business of calculating cost for storage/service seen in example of Hathi "X" variable
 - "Initially, HathiTrust proposes using a value of two (2) for X, i.e., doubling the cost of maintenance in order to build a fund for the services. Thus, 50% of the funds collected will go to development and the other 50% will cover costs of storing content."*
- Sustainability over the long-term
- Ability to change course/ability to adapt to changes models

What's in it for publishers/content providers?

- Goodwill within library and scholarly communities regarding open access progress
- Ability to stumble upon in-copyright/gated materials
- Small profit margins anyway; why not share more broadly with more potential readers
- Sometimes not a publisher but provider of objects
 - Metropolitan Museum of Art provides some open images in order to reduce staffing costs for highquality image requests
 - Dallas Museum of Art wants to promote its collections more broadly
 - Shared Shelf libraries contributing to the commons want to supersede institutional content silos)
 - etc.

Summing it up

- Towards non-institutional based, collaborative collection and platform development
 - Because little or no profit margin in many humanities disciplines, non-profit institutions have room to lead in this space
- Someone has to pay in the end; models can vary greatly depending on societal, organizational, and larger macroeconomic factors
- Problem of institutional silos still exists
 - Not just library silos, but non-profit platform silos
 - Does the user care?

